A Culture Survey

This activity is based on Mr. Geert Hofstede's research on cultural differences and is taken from "Promoting a European Dimension of Intercultural Learning - Developing School Materials," EFIL Seminars, Vienna, 17 – 20 April, and Lisbon, 26 – 29 June, 1997.

With every statement circle the number which describes the country in which you would feel most comfortable.

Part 1 (Power Distance — PDI)
I feel most comfortable in a country where ...

Children in a family are taught that their opinion counts as much as the parents'.	1	2	3	4	5	Children in a family are taught that the authority of the parents is not to be questioned.
Children in a family are encouraged to learn that nothing is to be taken for granted.	1	2	3	4	5	Children in a family are taught that statements from older or more important persons are to be accepted.
Inferiors should find their working task at a job and their position in a company themselves.	1	2	3	4	5	The responsibilities of every staff member and employee are clearly defined.
Staff members continually challenge their superiors and where it is sometimes difficult to make out who is in charge and who should be told what to do.	1	2	3	4	5	The superior at a place of work decides and closely leads and controls his or her staff members and the staff members accept this because they respect him/her and consider this to be his or her responsibility.
The view dominates that the political system can be changed best step by step and through discussions and democratic votes.	1	2	3	4	5	The view dominates that the political system can be changed best by exchanging the positions of power.

Add together the five numbers you have circled above. Write the sum of these five numbers in the equation below in the space with a solid underline. Then, calculate the final result for Part 1 by using the equation to multiply your sum by five and then subtract 25. Your answers should fall in a range of zero to one hundred. If your result falls outside this range, please check your calculations.

Result:	x 5	=	-	25	=	

Repeat these steps to obtain results for Parts 2, 3 and 4 on the following pages.

Part 2 (Uncertainty Avoidance — UAI) I feel most comfortable in a country where ...

People express their sympathy with the less successful and the successful are envied.	1	2	3	4	5	People adore the successful and blame the less successful.
Motivation at a place of work results from a pleasant environment, warmth and friendliness.	1	2	3	4	5	Motivation at a place of work results from clearly defined goals and a great deal of responsibility as responsibility is a proof for success.
People at a place of work endeavor to accomplish agreement and colleagues do not compete with each other.	1	2	3	4	5	Confrontations are valued as something positive and leading to achievement: either you face competition or you perish.
Both men and women can be modest and understanding, thinking about the quality of life.	1	2	3	4	5	Men pursue material success and women are rather modest and understanding, thinking about the quality of life.
Love means intimacy.	1	2	3	4	5	Love means emotional support.

Result:	x 5 =	- 25 =

Part 3 (Collectivism vs. Individualism — IDV) I feel most comfortable in a country where ...

People in their groups have strong and lasting relationships.	1	2	3	4	5	People choose their friends because of similar interests or sympathy.
Communal spirit and social solidarity predominate.	1	2	3	4	5	Loneliness and freedom predominate.
People concentrate mainly on not losing face and in maintaining that of others.	1	2	3	4	5	People concentrate on coming up to their own views and standards.
Promotion is granted because of loyalty and age.	1	2	3	4	5	Promotion is granted because of performance and not because of age.
A superior who does not make use of his or her power in order to get a job for a member of the family in need is regarded as immoral.	1	2	3	4	5	A superior who makes use of his or her power in order to get a job for a member of the family in need is regarded as immoral.

Result:	Х	5	=	-	-	25	=	

Part 4 (Masculinity vs. Femininity — MAS) I feel most comfortable in a country where ...

Children are taught in families to live in chaos and uncertainty.	1	2	3	4	5	Children are taught in families to create clear structures and to avoid ambivalent situations.
People with a general knowledge are admired because they know how to deal with most every situation.	1	2	3	4	5	Specialists and competent leaders are admired.
You don't always have to have your identity card with you.	1	2	3	4	5	You always have to carry your identity card with you.
You are not supposed to show feelings in public.	1	2	3	4	5	You are supposed to show feelings in public (at the right place and at the right time).
There are only a few rules to be obeyed in society.	1	2	3	4	5	There are many rules to be obeyed in society.

Result:	Х	5	=	-	25	=	